

# University Examinations 2012/2013

# FIRST YEAR, SECOND SEMESTER EXAMINATION FOR CERTIFICATE IN COUNTY GOVERNANCE

### CCG 0106: INTRODUTION TO HUMAN RESOURCE MANAGEMENT & PLANNING

#### **DATE: DECEMBER 2012**

TIME: 2 HOURS

INSTRUCTIONS: Answer question one and any other two questions

## **QUESTION ONE – 30 MARKS**

a.	Define the following terms:		
	i. Management	(2 Marks)	
	ii. Leadership	(2 Marks)	
b.	State the characteristics or traits of a born leader.	(5 Marks)	
c.	State the functions of a manager.	(4 Marks)	
d.	Define human resource planning.	(2 Marks)	
e.	Explain the meaning of the following terms as used in human resource management.		
	i. Recruitment	(3 Marks)	
	ii. Selection	(3 Marks)	
	iii. Placement	(2 Marks)	
	iv. Induction	(2 Marks)	
f.	State five non-financial motivation offered by an employer.	(5 Marks)	
-	UESTION TWO – 20 MARKS State and explain five objectives of human resource management. Explain the benefits of human resource planning.	(10 Marks) (10 Marks)	
QUESTION THREE – 20 MARKS			
	Discuss the main sources of staff recruitment. State and explain the techniques used in carrying out job analysis.	(10 Marks) (10 Marks)	
QU	UESTION FOUR – 20 MARKS		
	State and explain the causes for disciplinary action in an organization. Discuss five qualities of effective managers.	(10 Marks) (10 Marks)	

# **QUESTION FIVE - 20 MARKS**

a.	Explain five types of communication.	(10 Marks)
b.	Discuss five main barriers to effective communication.	(10 Marks)